

• COURSE COVERAGE •

- **Understanding and Analysis of Financial Statements -**
Balance Sheet, Profit and Loss Statement, Cash Flow Statements, Profit vs Cash flows
- **Analysis of Financial Statements**
- **Debt vs Equity – Financing Decisions**
- **Working Capital Management & its Components**
- **Cost Concepts -**
Concept of fixed and variable costs, Make or buy decisions
- **Budgets and Budgeting Techniques -**
Need and type of budgets, Variance analysis

• FOR WHOM •

Senior, Middle and Junior Level Executives of Public and Private Sector Undertakings, Government Departments, Autonomous Bodies, Banks, Financial Institutions, Insurance Companies and Multinationals, Cost Accountants, Chartered Accountants and Company Secretaries.

• METHODOLOGY •

The programme has been developed through lectures, discussions and case studies using audio-visual equipments.

• FACULTY •

Eminent experts and professionals will be dealing with the subjects.

• VENUE •

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Last Date for Submission
of Nominations: 9th May, 2026

Sterling Elk Hill
No. 25, Ramakrishna
Mutt Road, R.K. Puram,
Elk Hill, Ooty, Tamil Nadu 643001

DATES & TIMING
Check In Time: 14:00 Hrs
on 19th May, 2026
Check Out Time: 11:00 Hrs.
on 22nd May, 2026

• PARTICIPATION FEE •

The Programme
Residential Fee is
Rs. 65,000/-

Plus 18% GST per participants. The
Fee includes course fee, course material
accommodation on Single Room Basis
all meals and education visits.

The Charges for
accompanying
Spouse would be
Rs. 7,000/-

For all the days towards accommodation,
meals and visits. However, Children will
be charged on actual basis.

The Cheque/ DD to be sent along with nominations in favour of
'ICMAI Management Accounting Research Foundation' payable at New Delhi

• DETAILS FOR ECS PAYMENT •

| | |
|----------------------|--|
| Account Name | ICMAI Management Accounting Research Foundation |
| Bank Name and Branch | Punjab National Bank, Lodhi Road, New Delhi - 110003. |
| Current A/C No. | 0128002100301640 |
| IFSC Code | PUNB0012800 |
| PAN | AACCI1864P |

• FOR KIND INFORMATION •

For outstation programmes the participants are requested to get the confirmation from the ICMAI MARF before proceeding to the venue. The ICMAI MARF will not be held responsible if any participant reaches the venue for postponed/cancelled programme without getting the confirmation from the ICMAI MARF. The cancellation/ postponement of the programme, if any, be intimated to only those organizations whose nominations have been received by the ICMAI MARF on time.

• REGISTRATION •

For Further Details and Registration Please Contact:

Ms. Chanchal Sharma, Superintendent, (M) 9811722766

Email: mdp@icmairmf.in

ICMAI Management Accounting Research Foundation

CMA Bhawan, 3 Institutional Area, Lodhi Road, New Delhi - 110003

Phone: 011-24622156, Ext. No: 142

Website: www.icmairmf.in

 @icmairmf

• ABOUT THE INSTITUTE OF COST ACCOUNTANTS OF INDIA •

The Institute of Cost Accountants of India (erstwhile, The Institute of Cost and Works Accountants of India) was established by a special Act of Parliament, namely, the Cost and Works Accountants Act, 1959 as a statutory professional body for the regulation of the profession of cost and management accountancy in India. Since then it has been continuously contributing to the growth of the industrial and economic climate of the country. The main mission of the Institute is to drive the enterprises globally by creating value to stakeholders in the socio-economic context through competencies drawn from the integration of strategy, management, and accounting.

• ABOUT ICMAI MANAGEMENT ACCOUNTING RESEARCH FOUNDATION •

ICMAI MARF was incorporated under Section 8 of the Companies Act, 2013 and has its registered office at New Delhi. The Institute of Cost Accountants of India - ICMAI (a statutory body under an Act of Parliament) is the promoter of the Company.

- Undertakes various Strategic and Complex Projects on Cost & Management Accounting related matters for PSUs and Government Agencies.
- Training programmes for executives of public sectors, private sectors, Banks, Financial Institutions, Multinationals, Insurance Companies and Government Departments.
- Customized Training programmes for the industry, Government Departments and Public Services. It also offers specific programmes for Defence, Railways, Telecom and Public Utility Services.

• FORTH COMING PROGRAMMES 2026-27 •

| Dates | Topic | Venue |
|--------------------|---|-----------------------|
| 02-05 June, 2026 | ADVANCE TAX, TDS & TAX PLANNING | Darjeeling |
| 16-19 June, 2026 | CONTRACT MANAGEMENT, INVESTMENT DECISIONS, PROJECT APPRAISAL | Mussoorie |
| 07-10 July, 2026 | CONTRACTS AND THEIR MANAGEMENT | Gir (Gujrat) |
| 28-31 July, 2026 | IMPROVING LEADERSHIP, MANAGERIAL ADMINISTRATIVE & TEAM BUILDING | Jaisalmer (Rajasthan) |
| 04-07 August, 2026 | GST - RETURNS & PAYMENTS, LITIGATION, CONCEPTS AND DISPUTED AREAS | Dharamshala (HP) |

* For more future programmes please visit our website - www.icmairmf.in



ICMAI Management Accounting Research Foundation

Promoted by



The Institute of Cost Accountants of India

Residential Management Development Programme on



FINANCE FOR NON-FINANCE EXECUTIVES

19-22 May, 2026
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Nominations Deadline: 9th May, 2026